

# Scrutiny Report



## Performance Scrutiny Committee- Partnerships

### Part 1

Date: 9 October 2019

### Subject **Regional Partnership Board – Integrated Care Fund**

Author Scrutiny Adviser

The following people have been invited to attend for this item:

Invitee:	Designation
Roxanne Green	<b>Regional Partnership Board Regional Team</b>
James Harris	<b>Strategic Director - People</b>
Chris Humphrey	<b>Head of Adult and Community Services</b>
Sally Jenkins	<b>Head of Children and Young People Services</b>

## Section A – Committee Guidance and Recommendations

### 1. Recommendations to the Committee

The Committee is requested:

- a) To consider the Integrated Care Fund report and progress to date;
- b) To determine whether it wishes to make any comments to the Regional Partnership Board;
- c) To determine the timescale for next monitoring the Integrated Care Fund in the Committee's Forward Work Programme.

## 2 Context

### Background

- 2.1 The Social Services and Wellbeing (Wales) Act places a statutory duty on Local Authorities and Health Boards to produce a Regional Area Plan setting out how the priorities identified in the statutory regional population needs assessment (PNA) in relation to people requiring care and support, will be delivered in partnership and through integrated working.
- 2.2 The Gwent Regional Partnership Board (RPB) was established to deliver this Welsh Government (WG) Legislation across the Gwent footprint to discharge the duties within the Act for the five Gwent Local Authorities and Aneurin Bevan University Health Board (ABUHB). The RPB is required to prepare and publish a plan setting out the range and level of services it proposes to provide, in response to the population needs assessment. Area Plans must include the specific services planned in response to each core theme identified in the population assessment. Members may recall the Committee considering reports upon the Plan and the Annual Report upon progress earlier this year.
- 2.3 The Welsh Government provided Integrated Care Fund (ICF) enables Health and Social Care Services to work together to deliver aspects of the Social Services and Well-being (Wales) Act and to support the following groups identified in Statutory Guidance as priority areas:
- Older people with complex needs and long term conditions, including dementia;
  - People with learning disabilities;
  - Children with complex needs, and;
  - Carers, including young carers.
- 2.4 **The Committee is asked to consider the report upon the Integrated Care Fund provided by the Regional Partnership Board in Appendix A and evaluate progress to date.**

## 3 Information Submitted to the Committee

- 3.1.1 The following are attached to for the Committee's consideration:

<b>Appendix A</b>	-	<b>Submission of Evidence to Scrutiny: Integrated Care Fund Update</b>
<b>Appendix 1</b>	-	<b>ICF Funding Objectives 2019-20 and 2020-21</b>
<b>Appendix 2</b>	-	<b>Evaluation Planning</b>
<b>Appendix 3</b>	-	<b>Revenue Programme Overview</b>

## 4. Suggested Areas of Focus

### 4.1 Role of the Committee

**The role of the Committee in considering the report is to:**

- **Consider the report upon the Integrated Care Fund provided by the Regional Partnership Board and evaluate progress to date.**
- Assess and make comment on:
  - The progress being made by the Regional Partnership in delivering integrated working through the funding;
  - How effectively the Regional Partners worked together in collaboration to date;
  - What mitigating actions have been put in place to address risks;
  - What barriers are there to delivering the funding objectives;
  - How is success measured?
- In drawing its conclusions, the Committee should assess:
  - What was the overall conclusion on the information contained within the reports?
  - Is the Committee satisfied that it has had all of the relevant information to base a conclusion on the delivery of the Integrated Care Fund to date?
  - Does the Committee wish to make any Comments to the Partnership upon the progress of delivering against the objectives to date?
  - What future scrutiny activity should be undertaken.

### 4.2 Suggested Lines of Enquiry

In evaluating the delivery of the Integrated Care Fund, the Committee may wish to explore some of the following areas of focus, which have been adapted from the Welsh Government Guidance on Scrutiny of the Public Services Board:

1. To what extent has the Integrated Care funded projects been delivered within the planned timescales? How far have the Regional Partnership's expectations been met?
2. How effectively has the Regional Partnership worked together to achieve the outcomes? What lessons have been learned as a result of progress to date and how will they be fed back?
3. What have been the resource implications of delivering on the Integrated Care portfolio? How has working as a partnership maximised the resources available?
4. How has delivery as a partnership impacted on the delivery of the Integrated Care Funding objectives and projects in line with the five ways of working from the Well-being of Future Generations (Wales) Act? What difference has working in partnership made to delivery?
5. What unintended consequences have arisen from delivering the ICF projects? What are the main factors that have impacted upon delivery?
6. How is service user experience being used to assess performance of the Partnership's delivery? What other methods are being used to evaluate effectiveness and impact of the Integrated Care Funding?

### 4.3 Wellbeing of Future Generations (Wales) Act

The Committee's consideration of the Integrated Care Fund (ICF) report should consider how the Partnership is maximising its contribution to the five ways of working. The following are examples of the types of questions to consider:

5 Ways of Working	Types of Questions to consider:
<b>Long-term</b> The importance of balancing short-term needs with the need to safeguard the ability to also meet long-term needs.	What long term trends will impact upon the delivery of the ICF objectives and projects?
	How will changes in long term needs impact upon the delivery of the ICF objectives and projects in the future?
<b>Prevention</b> Prevent problems occurring or getting worse.	What issues are facing the Partnership's service users at the moment?
	How is the Partnership addressing these issues to prevent a future problem?
<b>Integration</b> Considering how public bodies' wellbeing objectives may impact upon each of the well-being goals, on their other objectives, or on the objectives of other public bodies.	Are there any other organisations providing similar / complementary services?
	How does the Partnership's performance upon the delivery of the ICF portfolio impact upon the services of other public bodies and their objectives?
<b>Collaboration</b> Acting in collaboration with any other person (or different parts of the organisation itself).	Who has the Partnership been working with to deliver the ICF outcomes?
	How is the Partnership using knowledge / information / good practice of others to inform / influence delivery of the ICF projects?
<b>Involvement</b> The importance of involving people with an interest in achieving the well-being goals, and ensuring that those people reflect the diversity of the area which the body serves.	How has the Partnership sought the views of those who are impacted by the delivery of the Integrated Care Funded projects?
	How has the Partnership taken into account diverse communities in decision-making?

## Section B – Supporting Information

### 5 Supporting Information

- 5.1 The Characteristics of Effective Partnership Scrutiny set out in the Guidance for Local Authority Scrutiny Committees on the scrutiny of Public Services Boards issued by Welsh Government in August 2017 can equally be applied to the scrutiny of other Partnerships and states that:

*“Research into the practice of collaborative or joint scrutiny in England and Wales identifies that arrangements are effective when they demonstrate the following characteristics:*

### Characteristics of effective partnership scrutiny:

- Scrutiny regards itself as a form of ‘critical friendship with positive intent’ in which scrutiny practitioners act as advocates for the success of joint working.
- Collaborative performance is evaluated from the citizen’s perspective.
- Strong efforts are made to understand the complexity of partnership arrangements and to facilitate learning about the culture and assumptions of different organizations.
- Scrutiny creates positive expectations by focussing on issues regarded as useful to the partnership or where there is consensus that ‘things need to change’.
- Scrutiny demonstrates intellectual independence and investigative rigour in all of its activities.
- Scrutiny demonstrates a positive impact by developing clear, timely, evidence-based recommendations aimed at enhancing collaborative performance.
- Scrutiny critically evaluates its own performance utilising partnership perspectives.

(A link to the full Welsh Government Guidance is included in Section 7 of this report in the Background Papers for Members’ information.)

## 6 Links to Council Policies and Priorities

- Newport City Council’s Corporate Plan and Wellbeing Objectives:

<b>Well-being Objectives</b>	Promote economic growth and regeneration whilst protecting the environment	Improve skills, educational outcomes & employment opportunities	Enable people to be healthy, independent & resilient	Build cohesive & sustainable communities
<b>Corporate Plan Commitments</b>	Thriving City	Aspirational People		Resilient Communities
<b>Supporting Function</b>	Modernised Council			

## 7 Background Papers

- [Social Services and Well-being \(Wales\) Act 2014: Part 9 Statutory Guidance \(Partnership Arrangements\)](#)
- [Report and Minute](#) of Performance Scrutiny Committee - Partnerships on 3 April 2019
- [Regional Area Plan 2018-19](#) - Gwent Regional Partnership Board
- Gwent Regional Partnership Board [Website](#)
- [The Essentials – Well-being of Future Generation \(Wales\) Act](#)
- [Welsh Government Guidance for Local Authority Scrutiny Committees on the Scrutiny of Public Services Boards](#) (Issued August 2017)
- [Corporate Plan 2017-22](#)